Lynne Holt

Warrington College of Business PO Box 117142 University of Florida Gainesville, FL 32611-7142, USA

Education

1985	Masters in Public Administration, University of Kansas, Lawrence, KS Honors: Pi Sigma Alpha Honor Society (Political Science), 1983
1978	Ph.D., German, Harvard University, Cambridge, MA
1974	M.A., German, Harvard University, Cambridge, MA <i>Training experience:</i> Served as a teaching fellow for introductory German, the History and Literature Program, and the Extension School at Harvard University
1972	B.A., German/Education, Douglass College (Rutgers University), New Brunswick, NJ Honors: Phi Beta Kappa, 1972 Kappa Delta Phi (Education), 1972

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Professional Experience

January 1, 2018 Retired from University of Florida

Senior Fellow (Public Utility Research Center) and Policy Analyst Emerita (Bob Graham Center for Public Service)

2001- 2017 **Policy Analyst**, Public Utility Research Center, Warrington College of Business, University of Florida, Gainesville, FL

Collaborate on research, grants, and publications. Help organize meetings and provide input as needed. Area of expertise: Energy regulatory policy and broadband/telecommunications policy

2014- 2017 **Policy Analyst**, Bob Graham Center for Public Service, College of Liberal Arts & Sciences, University of Florida, Gainesville, FL

Collaborate on student-related public service initiatives. Write and co-author public policy papers. Help organize meetings and events and provide input as needed.

- 2012-2013 **Associate Director**, Reubin O'D. Askew Institute on Politics and Society, College of Liberal Arts and Sciences, the University of Florida, Gainesville, FL
- 2001- 2011 Assistant Director, Reubin O'D. Askew Institute on Politics and Society

Collaborated on research and white papers. Helped organize meetings and drafting of related reports

2004- 2011 **Research Analyst**, Bureau of Economic and Business Research, Warrington College of Business, University of Florida, Gainesville, FL

Collaborated on various research projects related to economic and demographic policies affecting Florida. The collaboration is ongoing on a project-specific basis.

1983-2001 **Principal Analyst**, Kansas Legislative Research Department, Topeka, KS

Served as fiscal analyst (1983-1988) and research analyst (1988-1989). Made oral presentations on research and analysis related to utility, commerce, and economic development issues. Wrote numerous reports and memoranda for legislative committees on a wide array of policy issues.

Provided technical staff support to various public-private task forces, such as the Kansas Universal Service Fund Working Committee, the Task Force on Retail Wheeling, and the Kansas Council on Privatization. Analyzed state agency budgets for legislative budget committees and subcommittees.

1980-1983 **Energy Research Analyst**, Kansas Corporation Commission, Topeka, KS

Helped create state residential energy conservation programs. Formulated policy recommendations for the Commission. Made written and oral presentations on energy conservation and electric and gas utility regulation to interested organizations throughout Kansas. Wrote legislative testimony for the Commission and served as a legislative liaison.

1978-1979 **Lecturer**, Modern Languages Department, Boston University, Boston, MA Taught beginning, intermediate, and advanced German to undergraduate students.

Research

Journals

Public Utility Research Center

<u>Holt, Lynne</u>. 2016. "The Importance of the Regulatory Framework for U.S. Electric Utility Creditworthiness," *The Electricity Journal*, 29(3): 13-18. This article is a modified version of a PURC working paper "U.S. Electric Utility Creditworthiness--Why the Regulatory Framework Matters," February 9, 2016.

http://warrington.ufl.edu/centers/purc/purcdocs/papers/1602_Holt_Electric_Utility_Creditworthiness.pdf.

<u>Holt, Lynne</u> and Mary Galligan. 2015. "Florida's Proposed Constitutional Amendment on Local Solar Electricity Supply," *The Electricity Journal*, 28(4): 66-77.

<u>Holt, Lynne</u> and Mary Galligan. 2013. "States' RPS Policies: Serving the Public Interest?" *The Electricity Journal*, 26(10): 16-23.

Holt, Lynne and Mary Galligan. 2013. "Energy Efficiency Policies as Part of Carbon Reduction

Efforts: Lessons from the EU for the U.S." *The Electricity Journal*, 26(7): 33-42.

<u>Holt, Lynne</u> and Mary Galligan. 2013. "Mapping the Field: Retrospective of the Federal Universal Service Programs," *Telecommunications Policy*, 37(9): 773-793.

Holt, Lynne, and Mary Galligan. 2012. "Is It Time to Recreate the E-rate Program?" Federal Communications Law Journal, 64(2): 275-317.

<u>Holt, Lynne</u> and Theodore Kury. 2011. "Florida's Storm Hardening Effort: A New Paradigm for State Utility Regulators." *The Electricity Journal*, 24(4):1-10.

<u>Holt, Lynne</u> and Mary Galligan. 2010. "Déjà vu or New Horizons?" *Public Utilities Fortnightly*, 148(9):54-61.

<u>Holt, Lynne</u>, Paul Sotkiewicz, and Sanford Berg. 2010. "Nuclear Power Expansion: Thinking About Uncertainty." *The Electricity Journal*, 23(15):26-33.

<u>Holt, Lynne</u>, and Mark A. Jamison. 2009. "Broadband and Contributions to Economic Growth: Lessons from the U.S. Experience." *Telecommunications Policy*, 33(10-11): 575-581.

<u>Holt, Lynne</u>, and Theodore Kury. 2009. "Florida's Plans to Finance New Nuclear Plants." *Bulletin of the Atomic Scientists*, 65(4):31-40.

<u>Holt, Lynne</u>, and Mary Galligan. 2008. "State and Federal Policies to Accelerate Broadband Deployment: A Policy Checklist." *CommLaw Conspectus: Journal of Communications Law & Policy* 17(1):141-185.

<u>Holt, Lynne</u>, Paul Sotkiewicz, and Sanford V. Berg. 2008. "(When) to Build or Not to Build?: The Role of Uncertainty in Nuclear Power Expansion." *Texas Journal of Oil, Gas, and Energy Law* 3(2):174-217.

Holt, Lynne, and Mark A. Jamison. 2008. "Federal Regulation and Competitive Access to Multiple-Unit Premises: More Choice in Communications Services?" *Journal on Telecommunications and High Technology Law* 6(2):425-454.

<u>Holt, Lynne</u>, and Mark A. Jamison. 2007. "Re-Evaluating FCC Policies Concerning the Lifeline and Link-Up Programs." *Journal on Telecommunications and High Technology Law*, 5(2):393-412.

<u>Jamison, Mark A.</u>, Lynne Holt, and Sanford V. Berg. 2005. "Measuring and Mitigating Regulatory Risk in Private Infrastructure Investment." *The Electricity Journal*, 18(6):36-45.

<u>Holt, Lynne</u>. 2005. "Utility Service Quality—Telecommunications, Electricity, Water." *Utilities Policy-Special Issue*, 13(3):189-200.

<u>Sotkiewicz, Paul M.</u>, and Lynne Holt. 2005. "Public Utility Commission Regulation and Cost Effectiveness of Title IV: Lessons for CAIR." *The Electricity Journal*, 18(8):68-80.

<u>Berg, Sanford V.</u>, and Lynne Holt. 2002. "Strategic Considerations for Improving Water Sector Performance." *Water 21*, (August):51-54.

Berg, Sanford V., and Lynne Holt. 2002. "Strategies for Private Participation: Matching Vision with Performance." *Water 21*, (June):49-51.

Berg, Sanford V., and Lynne Holt. 2002. "Scorecards for Utilities and Regulators." Water 21, (April):51-53.

Berg, Sanford V., and Lynne Holt. 2002. "Pricing: The Most Dangerous and Most Important Decision." Water 21, (February):54-57.

Berg, Sanford V., and Lynne Holt. 2001. "Investments Delayed, Service Denied: Regulatory Functions and Sector Performance." Water 21, (December):60-62.

Chapters in Books

Public Utility Research Center

Holt, Lynne and Mary Galligan. 2014. "EU Energy Efficiency Regulation and Governance: Lessons for the US?" in Research Handbook in International Energy Law, ed. Kim Talus, Ch. 17. U.K.: Edward Elgar Publishing Ltd.

Bureau of Economic and Demographic Research

Holt, Lynne and Bob Lotfinia. 2008. "Florida's Education System." In Government and Politics in Florida, 3rd edition, ed. J. Edwin Benton, 328-356. Gainesville: University Press of Florida.

Holt, Lynne, and David Denslow. 2005. "PK-12 Education Trends." In Tough Choices: Shaping Florida's Future, eds. David Denslow and Carol Weissert, 175- 282. Gainesville and Tallahassee: University of Florida and Florida State University.

http://collinsinstitute.fsu.edu/files/toughchoices05/ToughChoices05-Full.pdf

Technical Reports-Externally Funded Contracts

Bureau of Economic and Demographic Research

Dewey, Jim, Dave Denslow, Belen Chavez, Henrique Romero, and Lynne Holt. March 15, 2011. "Analysis of a Florida Beverage Container Deposit Refund System," Bureau for Economic and Business Research, University of Florida.

Dewey, Jim, Dave Denslow, Lynne Holt, Ted Kury, Eve Irwin, Belen Chavez, Henrique Romero, Katie Thomason, and Travis Hornsby. February 11, 2010. "High Value-Added Green Economic Development for Sarasota County," Bureau for Economic and Business Research, University of Florida.

Holt, Lynne. August 17, 2007 (Revised). "Economic Aspects of Potential Legal Challenges to Save Our Homes Portability Proposals." In University of Florida, Final Report: Analytical Services Related to Property Taxation. Part 2: Revenue Component. Submitted to Florida Legislature Office of Economic and Demographic Research, 200-219. Updated from February 2007 Florida Focus with same title.

Holt, Lynne. August 17, 2007 (Revised). "Sales Tax Replacement for Property Taxes in Florida: Who Wins? Who Loses?" In University of Florida, Final Report: Analytical Services Related to Property *Taxation. Part 2: Revenue Component.* Submitted to Florida Legislature Office of Economic and Demographic Research, 180-199.

<u>Dewey, James, David Denslow, David Lenze, and Lynne Holt.</u> October 7, 2003. "Pedestrian Safety." Prepared for the State of Florida Department of Transportation. http://www.dot.state.fl.us/research-center/Completed Proj/Summary PL/FDOT BC354 44 Ped rpt.pdf

<u>Dewey, James</u>, <u>David Denslow</u>, <u>Jill Boylston Herndon</u>, and <u>Lynne Holt</u>. July 18, 2003. "Intermodal Transportation." Prepared for the State of Florida Department of Transportation.

Grants and Contracts

Public Utility Research Center

"Integrating Planned Maintenance, Building Performance, and Utility Services: An Exploration of Institutional and Operational Paths Forward," Research study in progress. For the Office of Chief Operating Officer, University of Florida [Hal Knowles, Ted Kury, Jennison Kipp].

Critique by Florida Energy Systems Consortium (FESC) of America Job Project's Report "The America Jobs Project: Florida State Roadmap to Clean Energy Jobs," July 10, 2015. Prepared for American Jobs Project; academic partner and Co-PI [Jennifer Sinclair, Janan Balaban].

"Florida Multifamily Efficiency Opportunities Study," January 9, 2015. Prepared for the Florida Department of Agriculture and Consumer Services, Office of Energy; researcher and co-author of report [Mark Jamison, Theodore Kury, Michelle Phillips, Lynn Jarrett, Pierce Jones, Craig Miller, Jennison Kipp Searcy, Nicholas Taylor, David Chasar, Jeremy Nelson, Jeffrey Sonne, Robin Vieira]. http://www.freshfromflorida.com/content/download/60388/1263496/MFEOpportunities FinalReport 1-9-15.pdf.

"Evaluation of Florida's Energy Efficiency and Conservation Act," December 7, 2012. Prepared for the Florida Public Service Commission; researcher and co-author of report [Mary Galligan, Mark Jamison, Theodore Kury, Edward Regan, Pierce Jones, Jennison Kipp, Nicholas Taylor, Rajnish Barua] Also PURC working paper:

http://warrington.ufl.edu/centers/purc/purcdocs/papers/1217_Galligan_Evaluation_of_Floridas.pdf.

"Strategic Planning for Florida Governmental Broadband Capabilities," February 28, 2011. Prepared for Florida Department of Management Services; researcher and co-author of report [Mark Jamison P.I. and David Brevitz, Project Leader].

 $\underline{http://warrington.ufl.edu/purc/docs/StrategicPlanFLGovBroadbandCapabilities.pdf}$

Research on Lifeline and Link-Up Services in Florida (2005-2006); researcher and co-author of report [Mark Jamison P.I.]

The Bob Graham Center for Public Service

"Turbovote IT Integration Research Project," February 2016. Survey administration for analysis by Renee Bricker and Nathan Price University of North Georgia and funded by Democracy Works; PI for Florida grant with Kevin Baron, Graduate Assistant.

Miscellaneous Essays and Publications

The Bob Graham Center for Public Service

<u>Holt, Lynne</u> and Mary Galligan. 2017. "Subsidized Housing Enforcement Policy: What Next?" The Bob Graham Center for Public Service, University of Florida.

 $\frac{http://bobgrahamcenter.ufl.edu/sites/default/files/Subsidized\%\,20 Housing\%\,20 enforcement\%\,20 Policy\%\,20}{What\%\,20 Next\%\,20 Final.pdf,}$

<u>Holt, Lynne</u> and Mary Galligan. 2017. "Partisan Views on Voter Registration as Reflected by the Media: Any Path Forward?" The Bob Graham Center for Public Service, University of Florida. http://www.bobgrahamcenter.ufl.edu/sites/default/files/Partisan%20Views%20on%20Voter%20%20Registration%20final%20June_25_2017.pdf.

<u>Holt, Lynne.</u> 2017. "The Case for an Integrated Approach to Early Childhood Development." The Bob Graham Center for Public Service, University of Florida.

 $\frac{http://www.bobgrahamcenter.ufl.edu/sites/default/files/Final\%\,20 The\%\,20 Case\%\,20 for\%\,20 an\%\,20 Integrated \ ed\%\,20 Approach\%\,20 to\%\,20 Early\%\,20 Childhood\%\,20 Development\%\,20 March\%\,20 20.pdf.$

<u>Holt, Lynne</u> and Mary Galligan. 2016. "Health Insurance Coverage in Florida and the Nation-- Will I be Covered Tomorrow?" The Bob Graham Center for Public Service, University of Florida. http://www.bobgrahamcenter.ufl.edu/sites/default/files/Health%20Insurance%20Coverage%20in%20Florida%20and%20the%20Nation%20final%20NOVEMBER%20252016.pdf.

<u>Holt, Lynne</u>. 2016. "Note to Presidential Nominees: What Florida Voters Care About." The Bob Graham Center for Public Service, University of Florida.

 $\frac{http://www.bobgrahamcenter.ufl.edu/sites/default/files/Note\%\,20to\%\,20Presidential\%\,20Nominees\%\,20final\%\,20paper.pdf.$

<u>Holt, Lynne</u>. 2016. "Florida's Asian- American Voters: Will They Make a Difference in November 2016?" The Bob Graham Center for Public Service, University of Florida. http://www.bobgrahamcenter.ufl.edu/sites/default/files/Florida%27s%20Asian-American%20voters%20final.pdf.

<u>Holt, Lynne</u>. 2016. "The Elusive Chase of the Unaffiliated Voter—All Eyes on Florida." The Bob Graham Center for Public Service, University of Florida.

 $\frac{http://www.bobgrahamcenter.ufl.edu/sites/default/files/The \% 20 Elusive \% 20 Chase \% 20 of \% 20 the \% 20 Unaffiliated \% 20 Florida \% 20 Voter_Holt.pdf.$

Holt, Lynne. 2015. "The Americans with Disabilities Act's 25th Anniversary:

Implications for Florida on the Employment Front." The Bob Graham Center for Public Service, University of Florida.

 $\frac{http://www.bobgrahamcenter.ufl.edu/sites/default/files/The \%20 Americans \%20 with \%20 Disabilities \%20 Americans \%20 Disabilities \%20 Disab$

<u>Holt, Lynne</u> and David Colburn. 2015. "The Rise of the Hispanic Voters in Florida and the 2016 Election." The Bob Graham Center for Public Service, University of Florida. http://www.bobgrahamcenter.ufl.edu/sites/default/files/hispanics in florida final.pdf.

<u>Holt, Lynne</u> and David Colburn. 2015. "Senior Citizens – Their Place in Florida's Past, Present, and Future." The Bob Graham Center for Public Service, University of Florida.

http://www.bobgrahamcenter.ufl.edu/sites/default/files/senior_citizens their_place_in_floridas_past_present_and_future_final_version.pdf.

<u>Holt, Lynne</u> and David Colburn. 2014. 'Florida Voters' Attitudes toward Immigration Reform." The Bob Graham Center for Public Service, University of Florida.

http://www.bobgrahamcenter.ufl.edu/sites/default/files/florida_voters_attitude_toward_immigration_fin_al_version_december_23__2014.pdf.

<u>Holt, Lynne</u>. 2014. "Revisiting Florida Voters' Attitudes toward Medicaid Expansion and the Federal Affordable Care Act." The Bob Graham Center for Public Service, University of Florida. http://www.bobgrahamcenter.ufl.edu/sites/default/files/revisiting aca medicaid final version.pdf.

<u>Holt, Lynne</u>. 2014. "Florida Voters' Attitudes toward Allowing Undocumented Students to Receive In-State Tuition at Florida's Public Colleges and Universities." The Bob Graham Center for Public Service, University of Florida.

http://www.bobgrahamcenter.ufl.edu/sites/default/files/instate_tuition_for_undocumented_students_uplo_ad.pdf.

Holt, Lynne and David Denslow. 2014. "Florida Voters' Attitudes toward Expanding the Medicaid Program in the State." The Bob Graham Center for Public Service, University of Florida. http://www.bobgrahamcenter.ufl.edu/sites/default/files/wp_florida_voters_attitude_toward_medicaid_expansion_final_rev..pdf.

The Askew Institute

<u>Holt, Lynne.</u> 2013. "Changes in Florida Election Laws Since 2001." The Askew Institute, University of Florida.

http://www.bobgrahamcenter.ufl.edu/sites/default/files/changes_in_florida_election_laws_since_2001_fin_al_april32013_0.pdf.

<u>Holt, Lynne.</u> 2012. "College of Central Florida: Opportunities for Change." The Askew Institute, University of Florida.

<u>Holt, Lynne</u>, **David Colburn**, and Lynn Leverty. 2012. "Stem Education and Innovation." Bureau of Economic and Business Research. http://www.bebr.ufl.edu/articles/innovation-and-stem-education.

<u>Holt, Lynne.</u> 2009. "A Perfect Storm in Florida: Long-term Care." The Askew Institute, University of Florida.

http://askew.clas.ufl.edu/sites/default/files/Microsoft%20Word%20-%20final%20long-term%20care%20paper%20November%2022%202009.pdf

<u>Herndon, Jill</u>, and Lynne Holt. 2006. "Recent Policy Changes in Medicaid and SCHIP Coverage for Children: What Works and What Doesn't?" The Askew Institute, University of Florida. http://askew.clas.ufl.edu/sites/default/files/Medicaid-SCHIP%20essay_final.pdf

<u>Holt, Lynne.</u> 2005. "Avoiding a Water Crisis in Florida: How Should Water Resources be Managed in Response to Growth?" Joint Meeting The Askew Institute and Public Utility Research Center, University of Florida [reprinted in *Florida Water Resources Journal*, (October):16-22.] http://askew.clas.ufl.edu/sites/default/files/Final%20%20Askew%20Essay%20on%20Water.pdf

<u>Holt, Lynne</u>, and David Colburn. 2004. "Confronting the Public Education Challenge in Florida." The Askew Institute, University of Florida, 16-22.

 $\frac{http://askew.clas.ufl.edu/sites/default/files/Confronting\%\,20 the\%\,20 Public\%\,20 Education\%\,20 Challenge\%\,20 in\%\,20 Florida.pdf}{20 in\%\,20 Florida.pdf}$

<u>Holt, Lynne</u>, and David Colburn. 2003. "The Health Care Crisis: Seeking Solutions for Florida and the Nation." The Askew Institute, University of Florida.

 $\frac{http://askew.clas.ufl.edu/sites/default/files/THE\%20HEALTH\%20CARE\%20CRISIS\%20-\\ \%20Seeking\%20Solutions\%20for\%20Florida\%20and\%20the\%20Nation.pdf}$

<u>Holt, Lynne</u> (with assistance from David Colburn and Lynn Leverty). 2002. "Democracy and the Economy in Florida at a Time of National Crisis." The Askew Institute, University of Florida. http://askew.clas.ufl.edu/sites/default/files/DEMOCRACY%20AND%20THE%20ECONOMY%20IN%20FLORIDA%20AT%20A%20TIME%20OF%20NATIONAL%20CRISIS.pdf

Bureau of Economic and Business Research

<u>Holt, Lynne</u>. December 2014. "Trends in Alternative Fuel Cars, Solar Panels, and Internet Access and Use," (update of September 2013 paper),

http://warrington.ufl.edu/centers/purc/purcdocs/papers/1412_Holt_Trends%20in%20Alternative%20Fuel%20Cars_Solar%20Panels_Internet.pdf,

<u>Holt, Lynne.</u> September 2013. "Trends in Alternative Fuel Cars, Solar Panels, and Internet Access and Use," http://www.bebr.ufl.edu/articles/trends-alternative-fuel-cars-solar-panels-and-internet-access-and-use.

<u>Holt, Lynne</u>, and David Colburn. May 2011. "Florida and Orlando: Choosing the Future after the Recession," *Florida Focus* 7(2): 1-11. [Also, background reading for the Askew Institute's meeting on the topic]. http://www.bebr.ufl.edu/files/FL%20Focus7 2 2011.pdf.

<u>Holt, Lynne.</u> February 2011. "Jacksonville: Choosing a Future," *Florida Focus*, 7(1): 1-15. [Also, background reading for the Askew Institute's meeting on the topic]. http://www.bebr.ufl.edu/files/FL%20Focus%207_1_2011.pdf

Holt, Lynne, and **Bob Lotfinia.** March 2009. "Increasing Florida's Sales Tax Revenue from Internet Purchases," Bureau of Economic and Business Research, *Florida Focus*, 5(1): 1-7. http://www.bebr.ufl.edu/files/FloridaFocus5 1 2009.pdf

<u>Holt, Lynne</u>, and Carol Jacobson Larson. November 2008. "Consumers' Attitudes toward Energy Conservation and Energy Efficiency: The Role of Electric Rates," Bureau of Economic and Business Research, *Florida Focus*, 4(4): 1-7. https://www.bebr.ufl.edu/files/FloridaFocus4_4_2008.pdf

<u>Holt, Lynne</u>, and Susan A. MacManus. March 2008. "Consumer Protection in the Digital Age." Bureau of Economic and Business Research, *Florida Focus*, 4(2): 1-18. [Also, background reading for the Askew Institute's meeting on the topic].

http://www.bebr.ufl.edu/system/files/FloridaFocus4 2 2008 0.pdf

<u>Dewey, Jim</u>, David Denslow, Lynne Holt, Bob Lotfinia. January 2008. "Economic Implications of Florida's Property Tax Amendment." Bureau of Economic and Business Research, *Florida Focus*, 4(1):1-10.

https://www.bebr.ufl.edu/system/files/FloridaFocus4_1_2008_1.pdf

Working Papers

Public Utility Research Center

<u>Holt, Lynne</u> and Mary Galligan. 2017. "State Public Utility Commissions' Role in Cybersecurity and Physical Security Issues: Trade-Offs and Challenges." University of Florida, Warrington College of Business, PURC Working Paper.

https://bear.warrington.ufl.edu/centers/purc/docs/papers/1707 STATE PUC ROLE Cybersecurity 12 1 2_17.pdf.

<u>Holt, Lynne</u> and Mary Galligan. 2017. "Utility-Led Community Solar - A "Win-Win" for Customers & Electric Utilities?" University of Florida, Warrington College of Business, PURC Working Paper. http://warrington.ufl.edu/centers/purc/purcdocs/papers/1701_Holt_Utility-Led%20Community%20Solar.pdf.

<u>Holt, Lynne</u>. 2015. "Political Implications of the Clean Power Plan for the 2016 Presidential Election." Warrington College of Business, University of Florida, PURC Working Paper. http://warrington.ufl.edu/centers/purc/purcdocs/papers/1503 Holt Political% 20Implications% 20of% 20th e% 20Clean% 20Power% 20Plan% 20for% 20the% 202016% 20Presidential% 20Election% 20final.pdf.

<u>Holt, Lynne</u>, and Mary K. Galligan. 2013. "EU Energy Efficiency Regulation and Governance: Lessons for the US."

<u>Holt, Lynne</u>, Theodore Kury, Sanford V. Berg, and Mark A. Jamison. 2009. "The Changing Electric System Architecture." University of Florida, Department of Economics, PURC Working Paper. http://warrington.ufl.edu/purc/purcdocs/papers/0912 Holt Changing Electric System.pdf

<u>Holt, Lynne</u>, and Mark A. Jamison. 2006. "Making Telephone Service Affordable for Low-Income Households: An Analysis of Lifeline and Link-Up Telephone Programs in Florida." University of Florida, Department of Economics, PURC Working Paper.

http://warrington.ufl.edu/purc/purcdocs/papers/0605 Holt Make Telephone Service.pdf

<u>Holt, Lynne</u>, and Paul M. Sotkiewicz. 2006 (rev.2007). "Understanding Fuel Diversity Trade-Offs and Risks: Making Decisions for the Future." University of Florida, Department of Economics, PURC Working Paper. http://warrington.ufl.edu/purc/purcdocs/papers/0702 Holt Understanding Fuel Diversity.pdf

<u>Jamison, Mark A.</u>, Lynne Holt, and Sanford V. Berg. 2005. "Mechanisms to Mitigate Regulatory Risk in Private Infrastructure Investment: A Survey of the Literature." University of Florida, Department of Economics, PURC Working Paper.

http://warrington.ufl.edu/purc/purcdocs/papers/0504 Jamison Mechanisms to Mitigate.pdf

Professional Activities

2001-Present **Public Utility Research Center**

- Served on a panel at a conference "Utility Commissioners/Wall Street Dialogue." The conference was held in New York City on May 9-10, 2016.
- Reviewed a paper for *Telecommunications Policy* in 2016.
- Reviewed four papers for *Telecommunications Policy* in 2014.
- Served on a panel at the annual meeting of NARUC, Orlando, FL, November 17, 2013.
- Presented a paper at a conference "Energy Transitions: Regulation of Energy Markets at National, European and International Levels." The meeting was held at the University of Eastern Finland in Joensuu, Finland on March 4-5, 2013.
- Helped organize and facilitated at the Pressing Issues in World Energy Policy conference sponsored by the Robert F. Lanzillotti Public Policy Research Center (PPRC) in the University of Florida Warrington College of Business Administration, in partnership with PURC. The meeting was held on March 30-31, 2012 in Gainesville, FL.
- Reviewed papers in 2012 for Telecommunications Policy and Government Information Quarterly.
- Reviewed a paper in 2011 for *Policy and Society*.
- Helped organize and facilitated at the U.S. Energy Policy in Transition conference sponsored by the Robert F. Lanzillotti Public Policy Research Center (PPRC) in the University of Florida Warrington College of Business Administration, in partnership with PURC. The meeting was held on March 18-19, 2010 in Gainesville, FL.
- Involved in planning for Wireless U. Communications Policy Seminar, including the writing of a whitepaper titled "The Booming Wireless Industry: A Role for State Policies," in October 2009 in San Diego, CA sponsored by PURC, the National Conference of State Legislatures, and CTIA The Wireless Association.
- Served as a panelist at the Public Utility Symposium, Utility Infrastructure: Its Current State, Solutions, and Who Pays? in September 2009 in Columbia, Missouri "A Framework for Resolving Conflicts and Identifying Trade-offs: Examples from the Electricity and Water Sectors".
- Served as a panelist at Implementing the Broadband Stimulus: Maximizing Benefits and Monitoring Performance conference in February 2009 in Washington D.C "Setting Goals and Measuring the Effectiveness of the Stimulus: How Will We Know if the Stimulus is Working as Planned?"
- Served as a panelist at Communicopia: Market Dynamics in Telecommunications conference in November 2008 in Tallahassee. "What Do Broadband Metrics Tell Us?"

- Involved in planning for Wireless U. Communications Policy Seminar in November 2008 in Tampa, FL sponsored by PURC, the National Conference of State Legislatures, and CTIA The Wireless Association.
- For *Telecommunications Policy* reviewed accuracy of a paper under consideration (2008).
- Presented at Telecommunications Infrastructure and Economic Performance conference in October 2008 in Paris, France. "The Impact of Broadband on Economic Growth: Implications from Experiences in the U.S." [with Mark Jamison]
- Served as a panelist on September 27, 2007 in Tallahassee: "2007 Florida Telecom Legislative Update" sponsored by the Florida Chapter of the Federal Communications Bar Association.
- Helped with planning of and sometimes moderating panels at PURC's annual meetings (ongoing, annually).
- Helped with various aspects of the following PURC Fall Roundtables:
 - "Apples-Apples or Apples-Oranges? Asymmetric Policies in Telecommunications" and
 "Understanding Fuel Diversity Trade-offs and Risks: Making Decisions for the Future,"
 October 30-31, 2006, Tallahassee, FL.
 - o "Who Should Regulate Telecommunications? Regulators, Markets or Antitrust," October 19, 2005, Tallahassee, FL.
 - o "Is the Tail Wagging the Dog in Communications Policy?" September 29, 2004, Tallahassee, FL.
- Participated in a workshop organized by the National Science Foundation on "Resilient and Sustainable Infrastructures," December 4-5, 2006, Washington, D.C.
- Completed a grant writing program in Tallahassee in 2004.
- Reviewed draft version of a manuscript by Pinar Dogan, "Vertical Relations and Connectivity in the Internet." *Communications & Strategies*, 47(3): 3rd quarter 2002, 87-103.

The Bob Graham Center for Public Service

- Drafted an outline that synthesized staff input on ideas for fundraising and strategic planning, April 3, 2017.
- Drafted a paper on an approach for fundraising for the Bob Graham Center, "How to think about fundraising—looking toward the next 10 years," March 29, 2017.
- Facilitated a discussion group at the Provost Symposium, "UF's Strategic Goals: A Path to Implementation," University of Florida, January 28-29, 2016.

The Askew Institute

• Took the lead in organizing the following meetings:

"Consumer Protection in the Digital Age," March 17, 2008, Tallahassee, FL.

"Unleashing the Creativity and Potential of Seniors," October 13, 2006, for Oak Hammock in Gainesville, FL.

"Recent Policy Changes in Medicaid and SCHIP Coverage for Children," (with Jill Herndon, Institute for Child Health Policy), September 14-15, 2006, Gainesville, FL.

"How Should Florida's Water Supply be Managed in Response to Growth?" (with the Public Utility Research Center), March 31-April, 2005, Orlando, FL.

Askew Urban Forum Breakfast Series in partnership with Gainesville Area Chamber of Commerce: 2004.

Oak Hammock Book Series in 2004-2005 in Gainesville, FL.

Civic Education Workshop for Florida high school teachers, June 10-13, 2002, Gainesville, FL.

• Helped with various aspects of the following meetings:

Strategic planning effort for College of Central Florida, November 14, 2012, Ocala, FL.

"Orlando: Choosing our Future after the Great Recession," May 18, 2011, Orlando, FL.

"Jacksonville: Choosing a Future," January 28, 2011, Jacksonville, FL.

"Financing Long-Term Care in Florida: Finding Ways to Meet the Challenge," October 30, 2009, Orlando, FL.

"Building Community around Florida's 4 Generations: Where Should We Begin?" February 7-8, 2008, Gainesville, FL.

"The Future of Higher Education in Florida," May 14-15, 2007, Tallahassee, FL.

"Abuse and Neglect: Building Partnerships to Meet Children's Needs," March 30-31, 2006, Gainesville, FL.

"Plan, Recover and Reassess: Coordinating Responses to Hurricanes in Florida," January 19-20, 2006, Tampa, FL.

"The Role of Philanthropic Organizations in Florida's Civil Society," May 13-15, 2004, Orlando, FL.

"Confronting the Public Education Challenge in Florida," February 5-7, 2004, Gainesville, FL.

"The Health Care Crisis: Seeking Solutions for Florida and the Nation" (including meetings on health funding issues for North Central Florida Health Planning Council, now the WellFlorida Council), 2003, Gainesville, FL.

"Constitutional Amendment Process in Florida: Citizen's Initiative," November 8, 2002, Tallahassee, FL.

"Democracy and the Economy in Florida at a Time of National Crisis," spring 2002, Gainesville, FL.

Professional Activities Prior to 2001

1998	Completed a one-week utility regulatory workshop at the Center for Public Utilities, New Mexico State University.
1997	Completed a one-week utility regulatory workshop at the National Association of Regulatory Utility Commissions Annual Regulatory Studies Program, Michigan State University.
1994-1995	Served as staff officer for the Commerce, Labor, and Economic Development Committee, National Conference of State Legislatures.
1992	Participated in the National Conference of State Legislatures' European Study Trip funded by the German Marshall Fund of the U.S.
1985	Dubnick, Mel, and Lynne Holt. 1985. "Industrial Policy and the States." <i>Publius</i> , 15(1): 113-129.

Current and Past Center Affiliations

The Public Utility Research Center, Warrington College of Business Administration, University of Florida, provides training, convenes meetings, and conducts research, and publishes on utility policy, regulation, management, and leadership. PURC's research focuses on telecommunications, energy, and water. For more information about the Center, please see: http://warrington.ufl.edu/purc/about.asp.

The Bob Graham Center for Public Service has as its mission to foster a responsible and engaged citizenry. The Center seeks to accomplish this through academic and public programs that promote civic learning, civic engagement, and civic activism at the University of Florida. For more information about the Center, please see http://www.bobgrahamcenter.ufl.edu/.

The Reuben O.D. Askew Institute, College of Liberal Arts & Sciences, University of Florida, convened statewide and local public forums to engage Floridians on a wide array of public policy issues affecting both Florida and the nation. Meeting topics included community development, health care reform, water, consumer protection, philanthropy, public education preK-12, higher education, and long-term care.

The Bureau of Economic and Business Research, Warrington College of Business Administration, University of Florida, has three missions: to collect, analyze and generate economic and demographic data on Florida and its local areas; to conduct economic and demographic research that will inform public policy and business decision making; and to distribute data and research findings throughout the state and the nation. For more information about the Bureau, please see: http://www.bebr.ufl.edu/about.